



**MARIN HEALTHCARE DISTRICT
BOARD OF DIRECTORS**

REGULAR MEETING

**May 12, 2026
MarinHealth Medical Center
Conference Center**

MINUTES

1. Call to Order and Roll Call

Chair Rienks called the Regular Meeting to order at 5:32 pm.

Board members present: Chair, Jennifer Rienks, PhD; Vice Chair, Brian Su, MD; Secretary, Samantha Ramirez, BSW; Edward Alfrey, MD; Ann Sparkman, RN/BSN, JD

Staff present: David Klein, MD, CEO; Eric Brettner, CFO; Colin Leary, General Counsel; Tricia Lee, EA

2. General Public Comment

There was no public comment.

3. Approve Agenda

Director Alfrey moved to approve. Director Ramirez seconded.

Vote: all ayes.

4. Approve Minutes of the Regular Meeting of February 24, 2026 & April 14, 2026

A. Approval of the Adjourned Regular Meeting of February 24, 2026 Minutes.

Director Alfrey moved to approve. Director Sparkman seconded. **Vote: all ayes.**

B. Approval of the Regular Meeting of April 14, 2026 Minutes.

Director Alfrey moved to approve. Director Ramirez seconded. **Vote: all ayes.**

5. Report of Board Special Closed Session of May 12, 2026

Chair Rienks reported that no action was taken during the Special Closed Session and there was nothing to report.

6. MarinHealth Behavioral Health Update

Rebecca Maxwell, Director of Behavioral Health presented an overview of MarinHealth Behavioral Health services in recognition of Mental Health Awareness Month. She reviewed the behavioral health continuum, including inpatient psychiatric services, psychiatric emergency services, partial hospitalization and intensive outpatient programs, ECT services, substance use navigation, and outpatient psychiatry. She reported continued growth in behavioral health services, expanded access to care, and ongoing recruitment efforts to support increasing community demand.

Ms. Maxwell provided an update on the ASPIRE Adolescent Intensive Outpatient Program for youth ages 12-17. She described the program's focus on skill development, emotional resiliency, family involvement, and continuity of care. Since launching in 2025, the program has expanded access through partnerships with Marin County and has developed pathways into MarinHealth's Transitional Age Youth Program. Future goals include obtaining educational accreditation, enhancing program space, and evaluating expansion opportunities.

Board members discussed inpatient psychiatric capacity, telehealth utilization, discharge planning, clinic waitlists, provider recruitment, behavioral health workforce challenges, and statewide mental health resource needs. The Board expressed appreciation for the continued growth and impact of behavioral health services in the community.

7. **Healthcare Advocacy and Emerging Challenges and Trends**

Dr. Klein provided an update on federal and state healthcare policy developments, including healthcare affordability discussions, reimbursement concerns, state budget proposals, and healthcare-related legislation. He highlighted California Hospital Association priorities, including legislation related to distressed hospitals and proposed restrictions on healthcare-related artificial intelligence tools. Dr. Klein noted that MarinHealth will continue monitoring legislative and regulatory developments that may affect healthcare delivery and operations.

8. **Committee Reports**

A. *Finance & Audit Committee*

Director Su reported that the Committee met on May 5, 2026 and reviewed financial statements for December 2025 through March 2026.

He reported that the District's investment portfolio has been transitioned to 100% fixed income investments and that a revised investment policy is being developed.

The Committee also reviewed investment performance and expenses.

B. *Lease, Building, Education and Outreach Committee*

Lease, Building, Education and Outreach committee did not meet, no report given,

C. *Primary Care Task Force*

Chair Rienks reported that previously scheduled interviews will be rescheduled and that additional stakeholder outreach is planned to support ongoing evaluation of primary care access needs.

9. **Reports**

A. *Hospital CEO's Report:*

Dr. Klein reported on organizational priorities, operational performance, and current healthcare industry challenges. He discussed ongoing financial pressures facing hospitals, including reimbursement concerns, federal and state policy changes, capital needs, and market volatility, while noting efforts to maintain financial stability and operational performance.

He reported continued improvements in access to care, including expanded provider availability, elimination of the primary care waitlist, and upcoming online scheduling capabilities. Dr. Klein also provided updates on labor negotiations, quality and patient safety initiatives, recent recognitions and certifications, physician engagement efforts, and Hospital Week activities.



Dr. Klein reviewed progress on major facilities and infrastructure projects, including seismic compliance planning, parking expansion, security enhancements, electric vehicle charging infrastructure, and other campus improvements. He also discussed outreach efforts with community

physicians and independent providers to strengthen care coordination and patient access throughout the region.

Board members discussed physician parking, specialist access, labor negotiations, website improvements, regional healthcare competition, and long-term healthcare planning.

B. Chair's and Board Members' Reports:

Chair Rienks recognized Mental Health Awareness Month and emphasized the importance of maintaining access to behavioral health services, particularly for vulnerable populations facing insurance and affordability challenges.

Director Alfrey provided an update on e-bike safety efforts and recent developments related to enforcement and public awareness.

10. Agenda Suggestions for Future Meetings

Chair Rienks requested future updates on MarinHealth's Age-Friendly Health System initiative and the Strategic Plan on Aging.

Director Su requested an update from the Lease, Building, Education and Outreach Committee regarding future educational programming and community outreach activities.

11. Adjournment of Regular Meeting

Chair Rienks adjourned the Regular Meeting at 6:42 pm