



**MARIN HEALTHCARE DISTRICT
BOARD OF DIRECTORS**

REGULAR MEETING

**Tuesday, December 10, 2019 @ 7:00 pm
MarinHealth Medical Center (Marin General Hospital)
Conference Center**

MINUTES

1. Call to Order and Roll Call

Chair Rienks called the Regular Meeting to order at 7:00 pm.

Board Members Present: Chair Jennifer Rienks; Vice Chair Larry Bedard, MD; Secretary Brian Su, MD; Director Harris Simmonds, MD; Director Ann Sparkman

Staff Present: Lee Domanico, CEO; Jon Friedenber, President & COO; Eric Brettner, CFO; Linda Lang, CHRO; Rebecca Maxwell, Director of Behavioral Health; Joan McCready, Director of Quality; Louis Weiner, Executive Assistant

Counsel Present: Colin Coffey

2. General Public Comment

There was no public comment.

3. Election of Marin Healthcare District Board Officers for 2020

Dr. Simmonds nominated Dr. Bedard to serve as Chair for 2020. Dr. Bedard accepted the nomination. There were no other nominations for Chair. Mr. Coffey reminded that nominations do not require a motion to second. **Vote: all ayes. Dr. Bedard was elected Board Chair for 2020.**

Dr. Bedard nominated Ms. Sparkman to serve as Vice Chair for 2020. Ms. Sparkman accepted the nomination. **Vote: all ayes. Ms. Sparkman was elected Board Vice Chair for 2020.**

Dr. Simmonds nominated Dr. Su to serve as Secretary for 2020. Ms. Sparkman nominated Ms. Rienks. Vote by roll call: Sparkman for Rienks; Simmonds for Su; Su for Rienks; Bedard for Rienks; Rienks for Rienks. **Vote: by majority, Ms. Rienks was elected Board Secretary for 2020.**

It was agreed that Ms. Rienks would Chair for the rest of this meeting.

4. Approval of Agenda

Dr. Bedard moved to approve the agenda as presented. Ms. Sparkman seconded. **Vote: all ayes.**



5. Approval of Minutes of Regular Meeting of November 12, 2019

Ms. Sparkman noted a correction to Minutes Item #10, “Topics for Community Health Education Seminars”: Add the sentence at the end of the entry, “It was agreed that the topic of the next seminar would be Women’s Health.”

Ms. Sparkman moved to approve the minutes, with the correction. Dr. Simmonds seconded. **Vote: all ayes.**

6. MHD Resolution #2019-01: Termination of MHD-CalPERS Contract

Ms. Linda Lang, Chief Human Resources Officer, presented. In 2015, this Board approved terminating the contract with CalPERS that was in place for a District employee before the 2010 transition. This Resolution effects the final termination of that contract.

Dr. Bedard moved to approve the Resolution. Dr. Simmonds seconded. **Vote by roll call: all ayes.**

7. Review and Approve Additional Funding for MHMC Behavioral Health Program

Ms. Rebecca Maxwell, Director of Behavioral Health, presented the appeal for additional funding (Tab #5) as follow-up to her presentation at the Nov. 12 meeting of this Board.

For expansion of the program, they are requesting of MHD \$225,000 over the next four years (\$100,000 / \$50,000 / \$50,000 / \$25,000) in addition to the \$200,000 already budgeted annually by MHD.

In the tables on pages 3 and 4, Dr. Su questioned how the figures match up for “Individual Session Revenue” and “LCSW Individual Session Encounters.” Correction and clarification is needed, and no action was taken. It was agreed that Ms. Maxwell will bring the proposal back to this Board for review and approval at their next meeting on January 14, 2020.

8. Review MHMC Q2 2019 Performance Metrics and Core Services Report

Mr. Friedenber presented. All metrics are in compliance with the exception of Physician Satisfaction Survey which will be resumed in 2020.

The Patient Satisfaction data (HCAHPS) shows improvement in the overall rating. Dr. Bedard requested that HCAHPS data from other area hospitals be presented for comparison at the next meeting, and Mr. Friedenber agreed to provide it then.

Ms. Joan McCready, Director of Quality, commented on “Schedule 3: Clinical Quality Reporting Metrics,” explaining that while this is the latest data that CMS provides, the latest list of CMS changes will be presented as they are released. Due to a new regulation beginning January 1, future data on readmissions will be more detailed and wider in scope.

Mr. Domanico commented on “Schedule 2: Finances” that EBIDA decline is partly due to increase in Medicare cases and Marin’s aging demographic.

“Schedule 6: Ambulance Diversion” data is affected by patient acuity in ED and patient flow challenges, which should greatly improve in the new hospital.

a. Approve Committee to Review Disclosure Report

This was not discussed.



9. Amazon to Reuse Boxes Initiative

Ms. Rienks commented on the local “Amazon to Reuse Boxes Initiative” (Tab #7) that is asking Marin’s large employers to endorse their petition drive for a pilot program for Amazon to pick up boxes and packaging for recycling and reuse.

Dr. Bedard moved to support the Initiative and to forward it to the Hospital Board for review and support. Ms. Sparkman seconded. **Vote: all ayes.**

10. Committee Meeting Reports

a. Finance and Audit Committee (did not meet)

Dr. Simmonds reported that the Committee did not meet.

b. Lease & Building Committee (met November 20)

Ms. Sparkman reported that the Committee met on November 20. They decided that the next Community Health Seminar will be on the subject of Women’s Health, focusing on women’s cardiometabolic health. Dr. Linda Gaudiani, endocrinologist, and Dr. Anita Szady, cardiologist, will be asked to present. Mr. Weiner will contact them, and will secure the date.

c. Ad Hoc Task Force on Policies and Procedures

Ms. Sparkman reported that she and Dr. Simmonds have not yet met on this. Mr. Weiner will send them the MHD Policies and Procedures for their review and planning.

11. Reports

a. District CEO’s Report

Mr. Domanico reported. Mr. Weiner is working on the “greening” of the District office, registering with the Marin Green Business Program and following their guidelines, contacting the UCSF Office of Sustainability, and working with Mr. Friedenbergs’ “Green Team” at the hospital.

Ms. Jamie Maites has begun work on the MHD graphics re-design in line with the new MarinHealth branding, as discussed and approved at the previous meeting of this Board.

b. Hospital CEO’s Report

Mr. Domanico reported. Market challenges continue. Huron Consulting Group has been engaged and has identified \$13M potential capture through revenue improvement in clinical documentation, revenue cycle, renegotiated managed care contracts, labor, purchased services, etc. Cash flow continues positive, and MADS (maximum debt service) ratio for the bonds remains favorable.

c. Chair’s Report

Ms. Rienks reported that ACESAWARE.org web site has launched, about the Adverse Childhood Experiences (ACEs) public health crisis. Provider training is available, and providers are reimbursed for performing screenings. This program is an initiative of California’s new Surgeon General, Dr. Nadine Burke Harris.



d. Board Members' Reports

Dr. Bedard has been working with Senator Mike McGuire's office to draft legislation that would prohibit pain management programs from expelling cannabis users, and he requests that this Board support that effort.

There were no other reports.

12. Agenda Items Suggested for Future Meetings

There were no items suggested.

13. Adjournment

Chair Rienks adjourned the meeting at 8:11 pm.